

September 27, 2018

## Reference Letter – Michael Heitmann

To whom it may concern:

Fehrer Automotive is pleased to provide this reference letter for Michael Heitmann for his excellent work as an Engineer and Project Manager for the recently completed PUR Tank Farm in Gadsden, AL. Fehrer Automotive engaged PURPLAN USA in December of 2016 as a supplier for our PUR Tank Farm. Michael Heitmann was the Senior Engineer on this phase doing most of the mechanical and process engineering and coordinating the electrical engineering involved on the project. Following this engineering phase, Mr. Heitmann coordinated all on site activities and was our point of contact throughout the project.

Equipment installation for the PUR Tank Farm and related mixing equipment started in February of 2017. Mr. Heitmann performed the Project Manager duties including coordination of all subcontractors and material deliveries onsite. During installation, the crew onsite had an average of 15 craft professionals (welders, fitters and electricians). His duties included assurance of a high level of quality in materials, craft labor, and the finished installation. The project was completed on time and within budget. The PUR Tankfarm and the related mixing equipment was started up and commissioned in early May of 2017 and is running efficiently.

Throughout the course of the project, Michael Heitmann has proven his in-depth knowledge and applied his process know-how in the following areas:

- Mechanical engineering, fluid dynamics, and thermodynamics.
- Basic Electrical and ICA Engineering
- Specification of process piping, valves, systems design, plant layout, and fabrication.
- Specification of tanks, reactors, pumps, dosing systems, compressors, chillers, boilers, tempering units, and other major mechanical equipment.
- ASME, ANSI and other North American mechanical codes and standards.
- UL508A, NFPA and other North American electrical codes and standards
- Utilities and mechanical infrastructure to support manufacturing.
- Bulk material handling and storage systems.
- Blending/mixing systems (liquid + liquid, solids + liquid).
- Materials procurement and vendor negotiations.

Fehrer Automotive appreciates Mr. Heitmann's contributions as an Engineer and a Project Manager to the successful completion of this PUR Tank Farm project. We can highly recommend Mr. Heitmann as an excellent Mechanical Engineer and/or Project Manager for companies in polyurethanes manufacturing and related industries.

*Thomas Darr*

Thomas Darr  
Central Operational Services  
Manufacturing Engineering